

Strong Bay Area economy powers surge for local credit unions



A student volunteer fills in a check during a Mad City Money program put on by Travis Credit Union at Paradise Skate Roller Rink in Antioch on July 29, 2014. (Susan Tripp Pollard/Bay Area News Group) By George Avalos

Credit unions in the Bay Area outperformed their counterparts statewide during 2014, a trend that underscores the strength of this region's economy, according to information released Friday by the California Credit Union League.

Measured by virtually every key benchmark -- deposits, new loans, membership growth and employee hiring -- credit unions in the Bay Area have outpaced similar financial institutions in California.

"The Bay Area is a boomtown," said Dwight Johnson, chief economist with the credit union league, which is based in the San Bernardino County city of Ontario. "By far, the economy in the Bay Area is much better than the rest of the state."

And those strong economic conditions translate into what is needed as a foundation for robust activity at financial institutions.

"The strong job market and particularly the strong income growth in the Bay Area allow our residents to buy more cars, purchase more homes, remodel more residences," said Stephen Levy, director of the Palo Alto-based Center for Continuing Study of the California Economy. What's more, the Bay Area appears to be enjoying a wealth effect, Levy said.

"The gains in the stock market, added to the jobs and wage growth in the Bay Area, allow us to refinance homes and engage in more borrowing and spending activity," Levy said.

During the fourth quarter of 2014, covering the October-December period, credit unions in the Bay Area originated \$24.8 billion in new loans, up 16.4 percent compared with the fourth quarter of 2013. For all of California, credit unions originated \$80.6 billion in new loans in the fourth quarter of 2014, up 14.3 percent from the similar threemonth period in 2013.

For new- and used-auto loans, first mortgages, home equity lines of credit, business loans and credit card lending, credit unions in the Bay Area produced stronger growth than California overall.

"Home prices are up so much in the Bay Area that people were able tap into their home equity to some degree," Johnson said.

Continued on page 9

Government 2020: Imagining the Future

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By William D. Eggers

As the saying goes, hindsight is 20/20. But how could the world of government be different if we could not only envision the future -- how things might be in, say, the year 2020 -- but also prepare for it?

Most senior public officials are so busy putting out fires and running their operations from day to day that it's hard for them to get a chance to think about technological and other trend lines and how

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they might impact the way governments operate and citizens are served. So let's step back and take a quick tour through government's possible not-sodistant future:

Cross-government: Governments begin to embrace a new approach to service delivery. Many adopt the role of a solution enabler, creating environments in which innovators thrive and technology-equipped citizens can serve themselves. Open data, crowdsourcing and co-creation of services herald the shift to distributed governance. Predictive analytics, behavioral psychology and outcome-

based regulation translate into smarter decisionmaking and better governance.

Government's talent model also undergoes a radical transformation, producing a more open, mobile and dynamic workforce. And evolving societal attitudes on how we define success and wellbeing lead to the emergence of alternative measures of prosperity and progress that reach beyond simple gains in GDP.

Education: Step into the classroom of 2020 and see powerful forces at play. A global shortage of skilled talent propels career-focused learning. Virtual learning, digitization and augmented reality have made our old definitions of a classroom obsolete. Students become teachers, learning from one another through project-based learning and self-organized learning environments. Education funding shifts to approaches proven to work via real-world trials.

Energy and environment: Conversations on energy and the environment center on the three Cs: connect, collaborate and coexist. Smarter devices result in smarter energy choices, while networks of sensors, drones, citizen regulators and environmentally conscious consumers work together to monitor and protect our natural world. Rapid urbanization



fuels innovation and the quest for sustainable and resilient cities. Government regulation is less blunt and is heavily influenced by sensor-produced data.

Health care: The dominant health care trend in 2020 is, quite simply, pervasiveness. Mobile health

APRIL 2, 2015 - APRIL 8, 2015

Community Outreach

SF State student success program gets \$3 million demonstration award

By Beth Tagawa

The State of California has awarded \$3 million in support to the Metro College Success Program, which helps underrepresented students at San Francisco State University and City College of San Francisco (CCSF) navigate their first two years of college. The funding, announced today, is part of \$50 million allocated to state colleges and universities for innovative programs with a track record of boosting student success.

Founded in 2007 as a partnership between SF State and CCSF, the Metro program redesigns the first two years of the college experience, serving first-generation, low-income students by grouping them into "academies" of up to 140 peers who take classes together. By creating a supportive academic home, Metro helps students confront the challenges typically faced by college newcomers, such as juggling deadlines, managing an unstructured schedule and keeping up in tough courses. The Metro curriculum focuses on establishing a strong baseline of math, writing and critical-thinking skills and fostering a passion for learning. "We have a lot of capable young people who, with a small additional investment, can successfully graduate from our public education system and go on to do great things for society," said Mary Beth Love, Metro co-director and chair of SF State's Department of Health Education. "At Metro, our mission is to increase equity in higher education and make sure that young people have the skills they need during college and after they graduate."

Studies show that nearly 40 percent of underrepresented students in the California State University system drop out before their junior year, and more than 60 percent of underrepresented students drop out of California community colleges before they graduate or transfer. "Metro is working to remedy a major problem with retention," said Vicki Legion, Metro's co-director at CCSF. "Our state's higher education system is clearly not supporting all our young people."

The Metro program has proven an effective aid to student success. A 2013 study found that, compared with students who did not participate, Metro students had higher GPAs, graduated faster

Continued on page 10



Image credit: metro.sfsu.edu

The Company Working To Fix Higher Education's Diversity Problem

By Gwen Moran

Completing the enormous amount of work it takes to earn a Ph.D. is a remarkable accomplishment. But when Mariana Lebron completed her advanced degree in strategic management, she was just the 39th latina to graduate with an advanced business degree in the U.S. and the first to do so at Syracuse University.

"I was extremely shocked [to learn I was the first]," she says. "When you're the first to go through something, you don't think you're the first. You're thinking, I only have one life to live, and this is my dream. I don't want to waste it." Lebron, now an assistant professor of management at Towson University in Towson, Maryland, says being part of the PhD Project helped her reach her goal. The organization is dedicated to increasing the number of people of color in business leadership positions, especially at colleges and universities, through mentoring, connecting with other candidates and faculty, conferences, and other forms of support and information.

Business Diversity Starts With Education Diversity

The PhD Project was founded as an initiative of accounting giant KPMG's foundation. The firm's leadership believed that the way to cultivate more diversity among their business candidates was to work on diversity among college and university faculty, says Bernard J. Milano, president of the PhD Project and the KPMG Foundation.

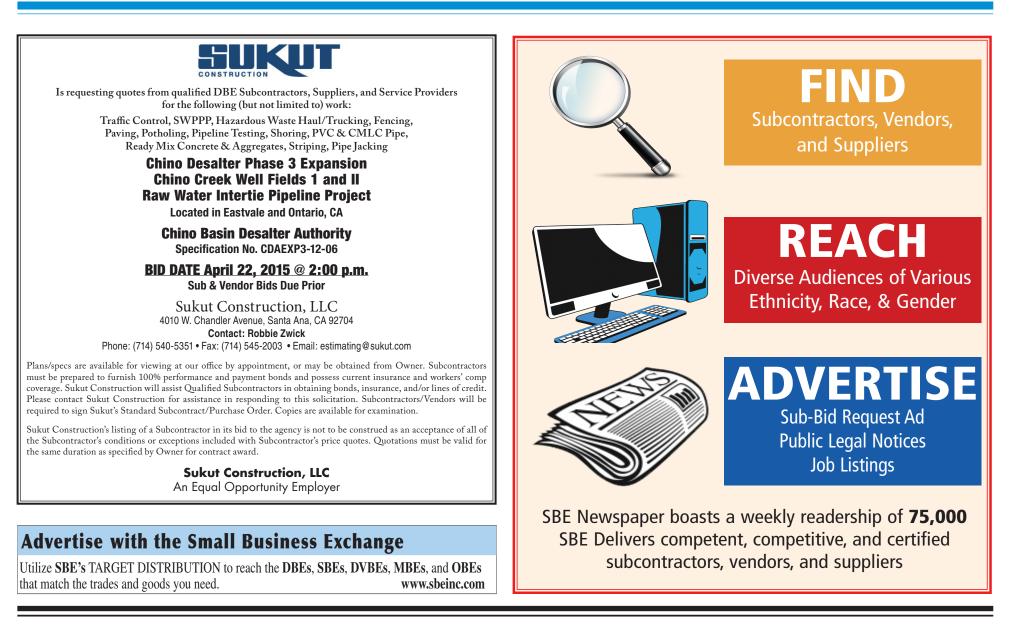
In 2005, the PhD Project was established as a nonprofit organization. When the initiative was first created in 1994, there were just 294 black, latino, and Native American business school professors in the U.S., including those at historically black colleges and universities and Hispanicserving institutions. Today, there are 1,176 faculty members, Milano says, most of whom were involved in one way or another with the PhD Project.

"When we talk to people about why they did not take the step toward becoming a professor entering a doctoral program on their own, they say they don't know how to even start the process. Secondly, having never seen an African-American professor unless they went to a black college, they never dreamed that this was something that was available to them," Milano says.

Mark Dawkins, PhD, an associate professor of accounting at the University of Georgia, has been involved with the organization from its formation in 1994. At the time, he was in the last year of his doctoral program and was asked to be a student representative from Florida State University. He recalls enthusiastic corporate sponsors trying to figure out the best resources to support their target audience. He says, at first there was pushback from **Continued on page 12**

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Southern California Sub-Bid Request Ads



McCarthy Makes News with Two Southern California Hospital Projects

By Greg Aragon

McCarthy Building Companies, Inc has had a healthy month with hospital construction. In March, the company completed the \$456 million Prebys Cardiovascular Institute in La Jolla; and also won two Alliant Build America awards for its work on the St. Jude Medical Center Northwest Tower in Fullerton.

The St. Jude project received Alliant awards in the categories of Partnering Excellence and Design-Build Merit from the Associated General Contractors (AGC) of America. The company picked up their awards during the Alliant Build America Awards Luncheon on March 19, at AGC's Annual Convention in San Juan, Puerto Rico.

The \$228 million (construction cost) healthcare facility was built by the project team of St. Jude Medical Center, Petra-ICS, McCarthy and Taylor Design. The project opened in November 2014 and was completed five months early and more than 10% under the original construction budget.

Located on the St. Jude Medical Center campus, the new tower replaces an existing tower. Construction highlights included the erection of a four-story, 200,000-sq-ft hospital connected to an existing tower; a 20,000-sq-ft central utility plant; a 215-car parking structure expansion and re-routing of major site utilities on an active medical campus.

Jim Bostic, V.P., Construction for Petra ICS said in a recent press release that they chose a design-build project delivery method "in an effort to lower the overall design and construction cost as well as to bring a heightened level of accountability to the design phase of the project. It is a known fact, that as an owner representative, our best opportunity to control the cost of a project is during the design phase."

The project also overcame major design changes while under construction, such as an unanticipated build-out of 50,000 sq-ft of space that was originally planned as shell space, and a shift on the operating room floor to include new technology that had received funding.

The Alliant Build America Awards highlight the nation's most significant construction projects and are considered by many to be the most prestigious recognition of construction accomplishments in the United States.

Another recent hospital project of note for Mc-Carthy is the new 383,000-sq-ft Prebys Cardiovascular Institute on the Scripps Memorial Hospital La Jolla campus. This project, which completed early this month, was led by McCarthy as the design-assist general contractor retained by Scripps

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Scripps Memorial Hospital La Jolla (Photo by Stephen Whalen Photography)

Northern/Central/Southern CA. Sub-Bid Request Ads

BROSAMER & WALL, INC. An Equal Opportunity Employer is requesting quotations from all qualified DBE Professional services, sub-contractors and/or material suppliers for the following project: Contra Costa County ORWOOD ROAD BRIDGE REPLACMENT County # 0662-6R4076 / Federal Project # BRL0 5928(045) Bid Closing Date: April 7, 2015 @ 2:00 PM Brosamer & Wall Inc. 1777 Oakland Blvd, Suite 110 • Walnut Creek, California 94596 PH: 925-932-7900 • FAX: 925-279-2269 Contact: Robert Rosas PROJECT SCOPE: t includes but is not limited to the removal of the existing Orwood Road Bridge and construction of a 42

The work includes but is not limited to the removal of the existing Orwood Road Bridge and construction of a 42 foot wide replacement bridge in two stages to accommodate existing traffic. The new structure will be approximately 210 foot long, three-span precast, pre-stressed voided slab superstructure supported by 6-foot diameter CIDH piles. The approach roadways will be reconstructed and will include concrete retaining walls adjacent to the EBMUD aqueduct right of way. A temporary traffic signal will be used for the single lane traffic control during the staged construction project. 360 working days and other miscellaneous work.

Note: This project includes a Buy America Clause and a Project Labor Agreement.

Please contact Robert Rosas @ rrosas@brosamerwall.com to view plans and specifications. Subcontractors and Suppliers being solicited include but not limited to:

Office Trailers Rental, Construction Staking, Progress Schedule (CPM), Contractor Quality Control, Temporary Portable Light Towers, Temporary Access Road, Temporary Turnaround, Temporary Alternative Crash Cushion (Narrow), Traffic Control System, Type III Barricade, Temporary Pavement Marking (Paint), Temporary Traffic Stripe (Paint), Channelizer (Surface Mounted), Temporary Signal and Lighting System, P.C.M.S., Temporary Railing (Type K), Temporary Crash Cushion Module, Construction Site Mgmt., Prepare SWPPP, Rain Event Action Plan, Storm Water Sampling and Analysis Day, Storm Water Annual Report, Temporary Hydraulic Mulch, Temporary Hydro-seed, Temporary Drainage Inlet Protection, Temporary Fiber Roll, Temporary Construction Entrance, Street Sweeping, Temporary Concrete Washout, Asbestos Compliance Plan, Temporary Fence (Type ESA), Treated Wood Waste, Remove Wood Fence, Remove Abandoned Vault, Remove Potable Water Facility, Remove Electrical Facility, Remove Wood Bollards, Remove Wall, Abandon Utility Conduit, Remove Chain Link Fence, Remove Chain Link Gate, Remove Metal Beam Guard Railing, Remove Irrigation Facility, Remove Roadside Sign, Remove Curb, Remove Retaining Wall (Wood), Salvage Roadside Sign, Reset Mailbox, Relocate Roadside Sign-One Post, Adjust Valve Box Frame and Cover to Grade, Adjust Utility Cover to Grade, Cold Plane Asphalt Concrete Pavement, Clearing and Grubbing, Develop Water Supply, Roadway Excavation, Imported Borrow, Weed Control Mat (Fiber), Maintain Existing Planted Areas, Hydro-mulch, Fiber Rolls, Hydro-seed, Temporary Aggregate Base (Class 2), Class 2 Aggregate Base, Tem-porary Hot Mix Asphalt (Type A), Hot Mix Asphalt (Type A), Place Hot Mix Asphalt Dike (Type E and Type F), Temporary Mechanically Stabilized Embankment, Minor Concrete, Furnish Single Sheet Aluminum Sign, Roadside Sign-One Post, Rein-forced Concrete Pipe, Drainage Inlet Marker, Rock Slope Protection, Minor Concrete, Manhole Frame and Cover, Inlet Frame and Grate, Temporary Fence, EBMUD Wood Fence, EBMUD Type 2 Gate, Temporary Fence, Survey Monument, Guard Railing Delineator, Object Marker, T-Intersection MBGR System, Alternative Crash Cushion, M.B.G.R., Concrete Barrier (Low Profile), Alternative In-Line Terminal System, Transition Railing (Type WB), Alternative Flared Terminal System, End Cap, End Anchor Assembly, Concrete Barrier (Type 732B), Thermoplastic Traffic Stripe, Type D Two-Way Pavement Marker (Retro-reflective), Structure Excavation, Structure Backfill, Pervious Backfill Material, CIDH Concrete Piling, Structural Concrete, Retaining Wall, Architectural Treatment, Rebar, Prepare and Stain Concrete, Metal Bicycle Railing, Cable Railing, Concrete Barrier (Type 732A), Vibration Monitoring, Aqueduct Condition Survey and Reporting, Temporary Construction Trestle, Hydro-acoustic Sound Level Control, Bridge Removal, Structure Excavation, Structure Backfill, CIDH Concrete Piling, Structural Concrete, Furnish Precast Pre-stressed Concrete Slab, Erect Precast Concrete Girder, Joint Seal, Rebar (Bridge), Geo-composite Drain, Welded Steel Pipe Casing, Metal Bicycle Railing, Cable Railing, Plastic Pipe, Trucking, Portable Toilets, Concrete Supply and Placement.

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate DBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractor's license, insurance coverage and worker's compensation for the entire length of the contract.

All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining insurance, bonding, equipment, materials and/or supplies please call (925) 932-7900.

Plans and specifications can be at our office located at 1777 Oakland Blvd Suite 110, Walnut Creek, Ca. 94596 or at the Public Works Department Contra Costa. Rich Building at 255 Glacier Drive, Martinez, CA. We will try to make plans electronically. Brosamer & Wall, intends to work cooperatively with all qualified firms seeking work on this project. We are an equal opportunity employer and will work with any interested subcontractor to identify opportunities to break items into economically feasible packages. AN EQUAL OPPORTUNITY EMPLOYER.

Sub Bids Requested From Qualified MBE, WBE, DBE Subcontractors & Suppliers for Alameda County Flood Control & Water Conservation District Floodwall Improvements Along Line D, Phase II, Between Huntwood Avenue and Bart Project No. FC 3A-121

> Location: Hayward, CA Bid Date: April 14, 2015 @ 2:00 PM

McGuire and Hester is seeking qualified subcontractors in the following trades: reinforcing steel; SWPPP; traffic control; clearing & grubbing; CIDH piles; masonry blocks; metal beam guard rail; fencing (chain link vinyl clad); anti-graffiti coating; and hydroseed.

We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost. Certification assistance is available, as well as viewing plans and specs.

McGuire and Hester 9009 Railroad Avenue • Oakland, CA 94603

Phone: (510) 632-7676 • Fax: (510) 562-5209 Contact: Keith Ones

An Equal Opportunity Employer

RGW Construction Inc. is seeking all qualified Minority Owned Business and Women Owned Business Enterprises (MBE/WBE's) for the following project bidding to Alameda County:

Floodwall Improvements Along Line D, Phase II, Between Huntwood Avenue and BART, In Hayward Alameda County Flood Control and Water Conservation District Goals: MBE 15% / WBE 5% 150 calendar days

Bid Date: 4/14/15 @ 2:00pm

Requesting Sub-quotes for (including but not limited to): Construction Area Signs, Traffic Control, Demolition/Bridge Removal, Clear & Grub, Structure Excavation/backfill, Landscaping, Hydroseeding, Erosion Control, CIDH Piles, Structural Concrete, Concrete Block & Masonry Retaining Wall, Reinforcing Steel, Signs Roadside, Fencing, MBGR, Metal Railing, Painted Traffic Stripe & Marking, Water Truck, Sweeper, Trucker & Painting Structures.

Scope of Work: Preparing and implementing water pollution control plan, constructing reinforced concrete cast in drilled hole piles & pile caps, reinforced concrete spread footings, furnish & construct masonry block floodwalls, anti-graffiti coating, constructing concrete pipe outfall structures, automated drainage gates, furnish & place Class 2 AB & AC, guard rails, fencing & gates & planting.

RGW is willing to breakout any portion of work to encourage MBE/WBE participation. Contact us for a specific item list.

Plans and Specs are available to view and copy at our office or online at www.ipdservices.com/clients/eastbay?ALCO or contact Central Blue Print 510-276-3375. Contact Andy Eldridge 925-606-2400 for any questions, including bonding, lines of credit, insurance, equipment or material suppliers. Subcontractors should be prepared to submit payment and performance bonds equal to 100% of their quotation.

RGW Construction, Inc.

Contractors License A/B 591940 550 Greenville Road • Livermore, CA 94550 • Phone: 925-606-2400 • Fax: 925-961-1925 An Equal Opportunity Employer

RGW Construction Inc. is seeking all qualified DBE (Disadvantaged Business Enterprises) for the following project:

Alhambra Valley Road Safety Improvements-East of Bear Creek Road Contra Costa County Project No. 0662-6R4101 Federal Aid Project No. HRRRL 5928(098), HSIPL 5928(098) Engineer Estimate: \$1,340,000 - 75 Working Days Goal: DBE 20.68%

Bids: April 14, 2015 @ 2:00pm

RGW is requesting quotes for (including but not limited to): Fabric & Oils, Traffic Control, Cold Plane, Roadway Excavation, Hydroseeding, Erosion Control, Aggregate Base, Asphalt Paving, Rebar-6"x 6"x 10 WWM, Signs Roadside, Rock Slope Protection, Fencing, MBGR, Thermoplastic Traffic Stripe & Marking, Pavement Marking, SWPPP Planning, Water Truck, Sweeper, Storm Drain & Trucker.

Scope of Work: Shoulder widening along Alhambra Valley Road, including curve realignment, slope buttressing, cut & fill, roadside sign modifications, culvert replacement, concrete driveway conforms and ditches, traffic striping and tree planting.

RGW is willing to breakout any portion of work to encourage DBE participation. Contact us for a specific item list.

Plans and Specs are available to view and copy at our office or the Contra Costa Public Works Online Planroom at www.cccounty.us/pwprojects. Contact Andy Eldridge andrew.eldridge@rgwconstruction. com, 925-606-2400 for any questions, including bonding, lines of credit, or insurance or equipment or material suppliers. Subcontractors should be prepared to submit payment and performance bonds equal to 100% of their quotation. For bonding and other assistance, please call.

RGW Construction, Inc.

Contractors License A/B 591940 550 Greenville Road • Livermore, CA 94550 • Phone: 925-606-2400 • Fax: 925-961-1925 An Equal Opportunity Employer

Pioneer Contractors, Inc. is seeking quotes from qualified DVBE business and invites your bid or quotes on the following project:

> Sherman Elementary School Project No: 11682 Location: San Francisco, CA <u>Bid Date: April 15th, 2015 @ 2:00 PM</u> Approx. Value: \$160,000.00

Trades included but not limited to: Demolition Subcontractors and Suppliers.

Plans, specifications and requirements for the project are available to be picked up from your local plan room or viewed at our office.

Please note that performance bond and payment bond may be required. For assistance and any questions, please contact Art at (415) 671-1070 x 110, Fax: (415) 671-0448.

Pioneer Contractors, Inc.

1485 Armstrong Avenue • San Francisco, CA 94124 CA Lic# 777064 An Equal Employment Opportunity Employer **AECOM** is seeking qualified LBE Subcontractors/Suppliers firms for:

Contract No. 10511.41:

- Program Management Support for Airport Security Infrastructure Program Location: San Francisco International Airport
- Bid Date: April 16, 2015
- Trades seeking:
- PS058 Estimator
- PS058 Scheduler
- PS058 Document control
- PS058 Office engineer
- PS058 Code compliance/Safety
- AE006 Electrical engineer (low voltage)
- AE006 Electrical engineer (communications)
- PS019 Admin support staff

AECOM 2325 E. Camelback Rd., Suite 200, Phoenix, AZ 85016 Phone: 602-522-9727 • Fax: 602-337-2620 Email: christer.wilkinson@aecom.com Contact: Christer Wilkinson

AECOM is an Equal Opportunity Employer

Northern/Central/Southern CA. Sub-Bid Request Ads

DeSilva Gates Construction, L.P. is soliciting for DBEs for the following project: CALTRANS ROUTE 16 – CONSTRUCTION ON STATE HIGHWAY IN YOLO COUNTY AT VARIOUS LOCATIONS FROM ROUTE 16/505 SEPARATION TO COUNTY ROAD 98, Contract No. 03-0G1604, Federal Aid Project ACSTP-P016(037) OWNER: STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION 1727 30th Street, Bidders' Exchange, MS 26, Sacramento, CA 95816

BID DATE: APRIL 8, 2015 @ 2:00 P.M.

We hereby encourage responsible participation of local Disadvantaged Business Enterprises, and solicit their subcontractor or materials and/or suppliers quotation for the following types of work including but not limited to:

AC DIKE, CONSTRUCTION AREA SIGN, ELECTRICAL, FABRIC, GUARDRAIL, MINOR CONCRETE STRUCTURE, STRIP-ING, SWPPP PLAN, TRUCKING, WATER TRUCKS, STREET SWEEPING, HOT MIX ASPHALT (TYPE A) MATERIAL, RUBBER-IZED HMA (GAP GRADE) MATERIAL.

100% Performance and Payment Bonds may be required for full amounts of the subcontract price. Surety company will have to be approved by DeSilva Gates Construction. DeSilva Gates Construction will pay bond premium up to 2%. Subcontractors must possess current insurance and worker's compensation coverage meeting DeSilva Gates Construction's requirements. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/or supplies. Plans and specifications are available for review at our Dublin office.

DeSilva Gates Construction

11555 Dublin Boulevard P.O. Box 2909 Dublin, CA 94568-2909 (925) 829-9220 / FAX (925) 803-4263 **Estimator: STEVE LIPPIS** Website: www.desilvagates.com

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Request for Qualified DVBE Subcontractors/Vendors

Mission High and Leonard Flynn Elementary School Boiler Replacements San Francisco Unified School District Project #11736 and 11742 <u>Bid Date: 4/7/2015</u> Trades: Demo & Insulation

Bonding may be required

Cornely Company 1127 Mission Street • San Francisco, CA 94103 Phone: 415-252-1800 • Fax: 415-252-1813 Contact: Kevin Gray An Equal Opportunity Employer

> Request for Qualified DVBE Subcontractors/Vendors

Balboa High School Boiler Replacement San Francisco Unified School District Project #11744 <u>Bid Date: 4/7/2015</u> Trades: Demo & Insulation Bonding may be required

Cornely Company 1127 Mission Street • San Francisco, CA 94103 Phone: 415-252-1800 • Fax: 415-252-1813 Contact: Kevin Gray An Equal Opportunity Employer

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2015

C.C. MYERS, INC. IS REQUESTING BIDS FROM QUALIFIED DBE SUBCONTRACTORS AND SUPPLIERS FOR THE FOLLOWING PROJECT:

Orwood Road Bridge Replacement Project Contra Costa County, Department of Public Works, Project No. 0662-6R4076, Engineer Est. \$7,256,000 No. of Working Days: 360 <u>Bid Date: April 7, 2015 at 2:00 pm</u>

We hereby encourage responsible participation of local Disadvantaged Business Enterprises (14% Goal), and solicit their subcontractor or material quotation for the following types of work. This is a highway project with the typical items of work associated, but not limited to: Construction Staking, Progress Schedule, Contractor Quality Control Plan, Temporary Portable Light Towers, Temporary Access Road and Turnaround, Traffic Control System, Type III Barricade, Stripe and Marking, Channelizer, Temporary Signal and Lighting System, Portable Changeable Message Sign, K-Rail, Temporary Crash Cushion, SWPPP, Temporary Hydraulic Mulch, Temporary Hydroseed, Temporary Drainage Inlet Protection, Temporary Fiber Roll, Temporary Construction Entrance, Street Sweeping, Temporary Concrete Washout, Asbestos Compliance Plan, Temporary Fence, Treated Wood Waste, Remove Wood Fence, Remove Abandoned Vault, Remove Potable Water Facility, Remove Electrical Facility, Remove Wood Bollards, Remove Wall, Abandon Utility Conduit, Remove Fence, Gate and MBGR, Remove Irrigation Facility, Remove Roadside Sign, Remove Curb, Remove Retaining Wall, Salvage Roadside Sign, Adjust Valve Box Frame and Cover to Grade, Adjust Utility Cover to Grade, Cold Plane Asphalt, Clear and Grub, Develop Water Supply, Roadway Excavation, Imported Borrow, Weed Control, Maintain Existing Planted Areas, Aggregate Base, Hot Mix Asphalt, AC Dike, Minor Concrete, Furnish Single Sheet Aluminum Sign, Roadside Sign, Concrete Pipe, Drainage Inlet Marker, Rock Slope Protection, Manhole Frame and Cover, Inlet Frame and Grate, EBMUD Wood Fence, Object Marker, MBGR, Metal Railing End Cape, Concrete Barrier, Structure Excavation, Structure Backfill, CIDH, Structural Concrete, Architectural Treatment, Rebar, Prep and Stain Concrete, Metal Bicycle Railing, Cable Railing, Vibration Monitoring, Aqueduct Condition Survey and Reporting, Temp Construction Trestle, Hydroacoustic Sound Level Control, Bridge Removal, Furnish Precast Prestressed Concrete Slab, Erect Precast Concrete

C.C. Myers, Inc. is willing to break down items of work into economically feasible units to encourage DBE participation. If you are interested in any of this work, please provide us with a scope letter or contact us immediately. Plans, Specs, and Requirements for the project are available for review at our office in Rancho Cordova or at the Contra Costa County Public Works Dept. 255 Glacier Drive, Martinez, CA, 94553 and are available for purchase online at www.cccounty.us/ pwprojects. Plans and Specifications are also available on C.C. Myers, Inc.'s Sharepoint site, please contact us for log in information.

Conditions or exceptions in Subcontractor's quote are expressly rejected unless expressly accepted in writing. Subcontractor and Supplier quotes are required 24 hours prior to the bid date to enable thorough evaluation.



3286 Fitzgerald Rd. • Rancho Cordova, CA 95742 • 916-635-9370 • Fax 916-635-1527
 Each Subcontractor shall be prepared to submit faithful performance and payment bonds equal to 100% of their quotation. The Contractor will pay standard industry rates for these bonds.
 Contact C. C. Myers, Inc. for assistance with bonds, insurance, lines of credit, equipment, supplies or project plans and specifications. C.C. Myers, Inc., is a Union Contractor.
 AN EOUAL OPPORTUNITY EMPLOYER

DeSilva Gates Construction, L.P. is soliciting for LBEs for the following project: CANDLESTICK POINT REDEVELOPMENT PROJECT, Project No. CP-02-03-04

OWNER: CP Dev Co c/o Lennar Urban 1 Sansome Street, Suite 3200 San Francisco, CA 94104 BID DATE: April 9, 2015 @ 2:00 P.M.

We hereby encourage responsible participation of

Local Small Business Enterprises, and solicit their subcontractor or materials and/or suppliers quotation for the following types of work including but not limited to: **Clearing and Grubbing, Survey/Staking, Trucking, Water Trucks, Street Sweeping, Equipment Rental, Wick Drains.**

100% Performance and Payment Bonds may be required for full amounts of the subcontract price. Surety company will have to be approved by DeSilva Gates Construction. DeSilva Gates Construction will pay bond premium up to 2%. Subcontractors must possess current insurance and worker's compensation coverage meeting DeSilva Gates Construction's requirements. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/ or supplies. Plans and specifications are available for review at our Dublin office.

DeSilva Gates Construction

11555 Dublin Boulevard P.O. Box 2909 Dublin, CA 94568-2909 (925) 829-9220 / FAX (925) 803-4263 Estimator: Garry Day Website: www.desilvagates.com An Equal Opportunity Employer REQUESTING SUB-QUOTES FROM QUALIFIED DVBE / LBE / SLBE / SLRBE SUBCONTRACTORS/SUPPLIERS FOR:

Skyline High School Turf Field Replacement Project No: 13197 Owner: Oakland Unified School District Engineers' Estimate: \$1,525,000. BID DATE: April 8, 2015 @ 2:00 PM

Items of work include but are not limited to: Erosion Control, Fencing, Synthetic Turf, Demolition, Trucking, Minor Concrete and All-Weather Track Surfacing.

Granite Rock Company 'Graniterock' is signatory to Operating Engineers, Laborers, Teamsters, Carpenters and Cement Masons unions. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Bonding assistance is available. Graniterock will pay bond premium up to 1.5%. In addition to bonding assistance, subcontractors are encouraged to contact Graniterock Estimating with questions regarding obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. Graniterock intends to work cooperatively with all qualified firms seeking work on this project. Granite Rock Company is an equal opportunity employer.

Granite Rock Company 7700 Edgewater Drive, Building B, Suite 300 Oakland, CA 94621 Phone (408) 574-1400 • Fax (408) 365-9548 Contact: Vicki Narciso Email: estimating@graniterock.com We Are An Equal Opportunity Employer

Northern/Central/Southern CA. Sub-Bid Request Ads

REQUEST FOR LBE, SLBE & DVBE SUBCONTRACTORS AND SUPPLIERS FOR: Oakland International High School Turf Field Replacement 4521 Webster Street, Oakland Project No. 13154 Oakland Unified School District

BID DATE: April 8, 2015 @ 2:30 PM

We are soliciting quotes for (including but not limited to): Trucking, Staking, Concrete, Fencing, Demolition, Abatement, Striping, Synthetic Turf, Electrical and Construction Materials

> O.C. Jones & Sons, Inc. 1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990 Contact: Mike Crowley

> > An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage LBE/SLBE/DVBE Participation. Plans & Specs are available for viewing at our office.

REQUEST FOR LBE, SLBE & DVBE SUBCONTRACTORS AND SUPPLIERS FOR: Skyline High School Turf Replacement 12250 Skyline Blvd., Oakland

Project No. 13197 Oakland Unified School District

BID DATE: April 8, 2015 @ 2:00 PM

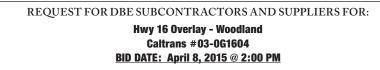
We are soliciting quotes for (including but not limited to): Trucking, Staking, Concrete, Fencing, Demolition, Abatement, Striping, Synthetic Turf, Electrical and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990 Contact: Mike Crowley

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We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Water Pollution Control Program, Cold Plane AC, Shoulder Backing, AC Dike, Asphalt Binder (Geosynthetic Pavement Interlayer), Tack Coat, Minor Concrete (Minor Structure), Object Marker, Midwest Guardrail System, Transition Railing, Alt. Flared Terminal System, Striping & Marking, Pavement Marker, Traffic Monitoring Station, Electrical and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990

Contact: Jean Sicard

An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR: Richmond Transit Village Phase 2

Nevin Avenue Improvements, BART – 19th Street City of Richmond <u>BID DATE: April 16, 2015 @ 3:00 PM</u>

We are soliciting quotes for (including but not limited to): Trucking, Construction Staking, Traffic Control, Temp. Pedestrian Access and Signs, Stormwater Pollution Control, Clearing & Grubbing, Concrete, Tree Removal, Electrical, Geotexile Fabric, Retaining Wall, Elevator, Elevators Tower Structure & Enclosure, Fire Alarm, HVAC, Fire Protection System, CCTV Systems, Shelter Structure, Signs, Traffic Control Signs, Underground, Minor Concrete, Detectable Warning Surface, Striping & Marking, Handrail, Guardrail, Planting & Irrigation, Bike Rack, Trash Receptacle, Pedestrian Pavers, Fencing, Site Security, and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990 Contact: Donat Galicz An Equal Opportunity Employer

An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office. SUBCONTRACTORS AND SUPPLIERS FOR: Contra Costa County Public Works Dept. • 255 Glacier Drive, Martinez, CA Project: Orwood Road Bridge Replacement Project No.: 0662-6R4076 Working Days: 360 Engineer's Est.: \$7,256,000 BID DATE: April 7, 2015 @ 2:00 PM

REQUEST FOR DBE

We are soliciting quotes for (including but not limited to): Trucking, Furnish Field Office, Construction Staking, Quality Control Plan, Traffic Control System, Type III Barricade, Portable Changeable Message Sign, SWPPP, Rain Event Action Plan, Storm Water Sampling, Analysis & Annual Report, Sweeping, Asbestos Compliance Plan, Treated Wood Waste, Abandon Utility Conduit, Adjust Utilities, Cold Plane AC, Clearing & Grubbing, Develop Water Supply, Roadway Excavation (Naturally Occurring Asbestos, Imported Borrow, Weed Control Mat, Hydromulch, Hydroseed, AC Dike, Minor Concrete, Roadside Signs, Rock Slope Protection, Manhole Frame & Cover, EBMUD Wood Fence, EBMUD Gate, Temp. Fencing, Survey Monument, Guard Railing Delineator, Object Marker, T-Intersection MBGR System, Crash Cushion, MBGR, Metal Railing, Concrete Barrier, Alt In-Line Terminal System, Transition Railing, Alt. Flared Terminal System, End Cap, Striping & Marking, Structure Excavation, Previous Backfill Material, CIDH Piling, Structural Concrete, Architectural Treatment, Bar Reinforcing Steel, Prepare & Stain Concrete, Metal Bicycle Railing, Cable Railing, Vibration Monitoring, Aqueduct Condition Survey & Reporting, Temp. Construction Trestle, Hydroacoustic Sound Level Control, Bridge Removal, Structure Excavation, Structure Backfill, Precast Prestressed Concrete Slab, Joint Seal, Geocomposite Drain, Underground, Electrical and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990 Contact: Donat Galicz

An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE participation. Plans & Specs are available for viewing at our office or at the Contra Costa County Public Works Dept. 255 Glacier Dr., Martinez, CA (925) 313-2000, and are available online at www.cccounty.us/pwprojects.

SKANSKA

Sub-Bids Requested From Qualified D/S/LBE Subcontractors & Suppliers

Transbay Transit Center – Tenant Improvements Transbay Joint Powers Authority/ Webcor Obayashi Joint Venture Contract No.: Bid Build – 08-04-CMGC-000, pkg. no. TG16.0 DBE/SBE/LBE Goal: 19% Subcontractor Quark Due Data Anvil 15, 2015, 12:00PM

Subcontractor Quote Due Date: April 15, 2015 - 12:00PM

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified D/L/SBE companies for this project. All interested subcontractors, please indicate all lower tier D/L/SBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Quotes requested for contractors, suppliers and service providers include, but are not limited to:

Subcontracting: Concrete masonry units, metal framing, drywall, building insulation, penetration firestopping, toilet accessories, miscellaneous metals for own work, bird deterrent, ballistic resistant panels, acoustic ceiling tiles, acoustic wall treatments, tile, tile carpeting, resilient base, painting, site paints, high performance coatings, doors, frames, hardware, low voltage wiring for own scope of work, interior architectural woodwork, countertops, prefabricated buildings, photo-luminescent exit accessories (PLEA), and final cleaning on complex projects.

Instructions for bidders: For information on plans and specs and/or receive an Invitation to Bid, please submit your information to lindsay.corotis@skanska.com. Plans and Specs are also available at several locations throughout California. For project documents, visit http://transbaycenter.org/rfp/interiorsfinishes. For any questions, contact Skanska at (510) 285-1885 or email to lindsay.corotis@skanska.com

Subcontracting Requirements:

Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/ Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing.

There is a PLA agreement for this job. It can be found at:

http://transbaycenter.org/tjpa/doing-business-with-the-tjpa/project-labor-agreement. Skanska is signatory to the Laborers and Carpenters Unions. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Skanska is an Equal Opportunity Employer Skanska Ph: (510) 285-1885; Fax: (510) 285-1801 Email: lindsay.corotis@skanska.com

Success Stories

Alternative Named a Top Minority-Owned Company



At Alternative Technology Solutions, we believe in partnering with customers to create and build solutions that make their systems, processes, and people work better together. With deep technical, software, and industry expertise, our consulting teams are driven to take manufacturers to the cloud through technology that's smarter, lighter, and easier to use.

Alternative Technology Solutions, the leading ERP and CRM solution and service provider that brings the best of the cloud to manufacturers, today announced that it has been named a top minority-owned business in Orange County by the Orange County Business Journal.

"Orange County is home to so many businesses that are growing and thriving—it's an honor to be named among the top performers in the area," said Vivian Keena, Alternative CEO. This marks Alternative's second appearance on the list of largest minority-owned businesses in Orange County. The 2015 list is comprised of 68 minority-owned Orange County businesses with revenues totaling over \$14 billion.

With an 18% increase in Orange County-based employees over the past year, Alternative has continued to grow its presence both locally and nationally. "The talent pool in the greater Orange County area is incredibly deep and we've worked hard to attract and retain the best in our industry," said Keena. "We're looking forward to growing our Orange County team over the years to come as we continue to build and deliver cloud solutions and services that help our customers get more value from their technology investments."

The recent award adds to Alternative's impressive accomplishments as an Orange County standout, including past awards as a Best Place to Work and Top Women-Owned Business. Key to Alternative's success is its focus on engaging its team with a fun, fast-paced, collaborative culture.

"As the economy improves, the competition grows among employers looking for the best talent available," says Keena. "Recruiting and retaining a great team, for us, means providing opportunities for ongoing training and skill-building as well as showing each employee how she or he contributes to our long-term vision to keep growing and providing the best solutions and services to our customers."

Since its founding in 2009, Alternative has evolved from its original model as a pure services company into focusing on bringing the best cloud to the market with partners including Net-Suite and Salesforce. "Through this change, we've worked hard to hold onto our services roots which is driven by our passion to work with customers to collaboratively find and build solutions to meet their business needs," explains Keena. "Our team of experts is what enables this and we look forward to growing the team significantly in 2015."

For more information about Alternative Technology Solutions, visit http://alttechsolutions. com. For information about open job postings and the benefits of working with Alternative, visit http://alttechsolutions.com/jobs/.

About Alternative Technology Solutions Alternative Technology Solutions, Inc. brings the best of the cloud to manufacturers and distributors through solutions and services that help companies work smarter and faster. Headquartered in Aliso Viejo, CA, the company also has offices in Boston, Chicago, Indianapolis, and Monterrey, Mexico. Alternative is a two-time Inc. fastest-growing company, was highlighted on CIO Review's annual list of Most Promising Manufacturing Tech Solution Providers, and was named to SPI Research's 2015 Best of the Best benchmark list.

For more information, visit http://alttechsolutions.com.

A Sweeping Success



Latasha Crenshaw, founded AC Sweepers and Maintenance, Inc.

The U.S. Department of Transportation's (US-DOT) Office of Small and Disadvantaged Business Utilization (OSDBU) is proud to conclude Women's History Month by highlighting the success of a women-owned DBE.

Latasha Crenshaw, founded AC Sweepers and Maintenance, Inc. in April 2000, to provide superior sweeping services and maintenance to Commercial Retail properties. She started working with OSDBU's Mid-South Atlantic Small Business Transportation Resource Center (MSA SBTRC) in 2012.



Exterior and Interior Power Sweeping & Facility Maintenance

for Private Facilities & Municipalities

ACSM utilizes top-of-the-line equipment to provide detailed, reliable service within or customer's budgets

Most recently, AC Sweepers enrolled in our Atlanta, Georgia Bonding Education Program and graduates on April 2, 2015. In addition to graduating, AC Sweepers received their third contract from Kiewit Corporation. To complement these achievements, the company is receiving an award for outstanding growth as a DBE entrepreneur at the Legacy Awards Luncheon in Atlanta, GA next month hosted by OSDBU's MSA SBTRC.

About AC Sweepers and Maintenance, Inc.

AC Sweepers and Maintenance, Inc. was started in April 2000 to provide superior commercial

sweeping services and maintenance to Commercial Retail properties including Shopping Centers, Parking Lots and government agencies.

A woman-owned and operated business, AC Sweepers and Maintenance prides itself in providing detail-oriented street sweeping and maintenance services Nationwide. With a strong team, and unparalleled leadership, delivering top quality service is our top priority. We invest in the most cutting-edge equipment to make sure that we can deliver a superior job for our clients and ensure that our team has the best equipment to get the job done right the first time.

AC Sweepers is a full-service sweeping provider:

- ♦ Airport Sweeping
- Roadway Sweeping
- ♦ Municipal Sweeping
- Parking Lot Sweeping
- Construction Sweeping
- Parking Garage Sweeping

Source: http://acsweepers.com

Policy Development

Tech Industry Leaders Make Unprecedented & Historic Joint Statement to Legislators: Add LGBT Non-Discrimination Protections to Civil Rights Laws



Chad Griffin is the president of the Human Rights Campaign, the nation's largest lesbian, gay, bisexual and transgender (LGBT) civil rights organization.

In response to a host of anti-LGBT bills pending or signed in to law in states around the country, tech industry leaders signed an unprecedented joint statement supporting the addition of nondiscrimination protections for LGBT people to civil rights laws. Other leaders are also expected to sign on later today.

"This unprecedented and historic effort by the giants of the tech industry should be a clarion call to policymakers that discriminating against LGBT people is not acceptable in today's marketplace of ideas," said HRC President Chad Griffin. "These leaders have made it clear: if states want high tech jobs, they must put fully inclusive nondiscrimination protections in place immediately."

"If anything can be learned from the battle for fairness and equality in Indiana, Arkansas, and other states, it's that LGBT people deserve to be protected from unjust discrimination," said Max Levchin, CEO of Affirm, and the organizer of the joint statement. "We are proud to stand on the side of liberty and justice and call on all legislatures to add sexual orientation and gender identity as protected classes in non-discrimination protections. This will ensure that no one faces discrimination while everyone preserves their right to live out their faith."

Joint Statement from Tech Industry Leaders

The values of diversity, fairness and equality are central to our industry. These values fuel creativity and inspiration, and those in turn make the U.S. technology sector the most admired in the world today.

We believe it is critically important to speak out about proposed bills and existing laws that would put the rights of minorities at risk. The transparent and open economy of the future depends on it, and the values of this great nation are at stake.

Religious freedom, inclusion, and diversity can co-exist and everyone including LGBT people and people of faith should be protected under their states' civil rights laws. No person should have to fear losing their job or be denied service or housing because of who they are or whom they love.

However, right now those values are being called into question in states across the country. In more than twenty states, legislatures are considering legislation that could empower individuals or businesses to discriminate against LGBT people by denying them service if it they felt it violated their religious beliefs.

To ensure no one faces discrimination and ensure everyone preserves their right to live out their faith, we call on all legislatures to add sexual orientation and gender identity as protected classes to their civil rights laws and to explicitly forbid discrimination or denial of services to anyone.

Anything less will only serve to place barriers between people, create hurdles to creativity and inclusion, and smother the kind of open and transparent society that is necessary to create the jobs of the future. Discrimination is bad for business and that's why we've taken the time to join this joint statement.

Sincerely,

Max Levchin, CEO, Affirm Mark Pincus, Chairman, Zynga Jeremy Stoppelman, CEO, Yelp Marc Benioff, CEO, Salesforce Jack Dorsey, CEO, Square Dick Costolo, CEO, Twitter Logan Green, CEO, Lyft Brian Chesky, CEO, Airbnb Joe Gebbia, CPO, Airbnb Nathan Blecharczyk, CTO, Airbnb Ron Conway, Founder, SV Angel John Donahoe, CEO, Ebay Paul Graham, CoFounder, YCombinator Rich Barton, Chairman, Zillow Group Chad Hurley, CEO, Mixbit Adora Cheung, CEO, Homejoy Phil Libin, CEO, Evernote Trevor Traina, CEO, IfOnly Nirav Tolia, CEO, Nextdoor Dion Lim, CEO, NextLesson Bret Taylor, CEO, Quip Joe Lonsdale, Managing Partner, Formation 8 Thomas Layton, Chairman, Elance-odesk Fabio Rosati, CEO, Elance-odesk Dave Morin, CEO, Path Mark Goldstein, Chairman, BackOps Kevin Rose, CEO, North Technologies Yves Behar, CCO, Jawbone

Padmasree Warrior, CTSO, Cisco Systems Tony Conrad, CEO, about.me Sunil Paul, CEO, Sidecar Michael Moritz, Chairman, Sequoia Capital Dan Schulman, President, PayPal Devin Wenig, President, eBay Marketplaces Robert Hohman, CEO, Glassdoor Laurene Powell Jobs, Founder and Chair, Emerson Collective Mohan Warrior, CEO, Alphalight David Spector, CEO, ThirdLove Shervin Pishevar, CoFounder, Sherpa Ventures David Karp, CEO, Tumblr Reid Hoffman, Chairman, Linkedin Kevin Ryan, Chairman, Gilt Michael Birch, CoFounder, Bebo Hosain Rahman, CEO, Jawbone John Zimmer, President, Lyft Bill Ready, CEO, Braintree Jon Oringer, CEO, Shutterstock Images Drew Houston, CEO, Dropbox Bijan Sabet, General Partner, Spark Capital Douglas Merrill, CEO, ZestFinance Tom Sheahan, CEO, RedOxygen Brian Samelson, CEO, eMaint.com Jeff Weiner, CEO, LinkedIn The Human Rights Campaign is America's largest civil rights organization working to achieve lesbian, gay, bisexual and transgender equality. HRC envi-

sions a world where LGBT people are embraced as full members of society at home, at work and in every community.

Source: The Human Rights Campaign

Business Toolkit Five Experts, Five Tips For Business Success in 2015

By Nicole Leinbach Reyhle

Five tips from five industry leading experts on how to make 2015 your best year yet.

1. Treat customers like guests in your home.

While there will always be customers who have decreased attention, are in a hurry, or appear to be frazzled, you want to still aim to deliver strong customer care despite customer scenarios. One way to do this is to treat customers as if they are guests in your home."

Kirt Manecke, customer service expert and author of the book "Smile: Sell More with Amazing Customer Service"

2. Belong to at least three professional organizations.

I always suggest to business owners that they belong to at least three professional assocations. First, you should belong to your local Chamber of Commerce or downtown business association. That is where you business is and where your employees often live. Moreover, you should belong to your specific industry trade association. And last, you should belong to a statewide association because most legislation happens at state level, and you need eyes and ears looking out for you business. In most cases, a retail association will fill that role."

Curtis Picard, Executive Director of the Retail Association of Maine

3. Participate in e-commerce.

The future of e-commerce belongs to small businesses. This is the biggest opportunity for re-

tailers since farmer's markets began hundreds of years ago.People often believe setting up an online store is expensive and difficult, but this is not the case."

Harley Finkelstein, Chief Platform Officer at Shopify.com4. Introduce commerce and charity.

Research shows that 83 percent of customers want to buy products that benefit a cause. Combining your business with a charity of your choice is a great way to gain consumer attention while increasing sales."

Dan McCabe, Director of SixDegrees.org 5. Embrace the cloud.

The cloud is here to stay and Windows is dead. Over the next three to five years, the cloud will really come of age for small businesses, and Windows-based POS (point of sale) and other opersations will disappear. Retailers and small businesses must think about upgrading their technology – with cloud being the obvious choice."

Jason Richelson, founder and CEO of ShopKeep POS

With countless opportunities to improve current weaknesses, strengthen proven success strategies and increase overall business vitality, you may be wondering where to start as a new year unfolds. Keep in mind that while there will always be a long list of things to do as a business owner or even as a professional in general, staying abreast of what makes the most sense for your unique business is key. Constantly evaluating these details are also vital – which leads me to my number one suggestion to help your business in 2015.

Source: http://www.forbes.com

Public Legal Notices



CITY & COUNTY OF SAN FRANCISCO DEPARTMENT OF PUBLIC WORKS

Contract No. 7743A (ID No. FCA15038) MISSION CULTURAL CENTER FOR LATINO ARTS ADA BARRIER REMOVAL

Sealed bids will be received at 1155 Market Street, 4th Floor, San Francisco, California 94103 until 2:30 p.m. on April 22, 2015, after which they will be publicly opened and read. Digital files of Bid Documents, Plan Holders Lists, and Addenda may be downloaded at no cost from the Department of Public Works (DPW) Electronic Bid Documents Download site at www.sfdpw.org/biddocs. or purchased on a CD format from 1155 Market Street, 4th Floor, San Francisco, California 94103, telephone 415-554-6229, for a non-refundable \$15.00 fee paid by cash or check to "Department of Public Works". Please visit the DPW's Contracts, Bid Opportunities and Payments webpage at www.sfdpw.org for more information. Notices regarding Addenda and other bid changes will be distributed by email to Plan Holders.

The Work to be done under this contract is located at 2868 Mission Street, San Francisco, CA 94110 Mission Cultural Center For Latino Arts and consists of ADA barrier removal, selective demolition, hazardous material abatement, electrical and plumbing, HVAC system and all appurtenant work in accordance with drawings and specifications. The time allowed for completion is 240 consecutive calendar days. The Engineer's estimate is approximately \$850,000. For more information, contact the Project Manager, Marilyn Thompson at 415-557-4681.

On July 1, 2014, the registration program under section 1725.5 of the California Labor Code went into effect. The program requires that all contractors and subcontractors who bid or work on a public works project register and pay an annual fee to the California Department of Industrial Relations ("DIR").

Effective March 1, 2015, no contractor or subcontractor may be listed in a bid for a public works project unless registered with the DIR as required by Labor Code section 1725.5 [with limited exceptions from this requirement for bid purposes only under Labor Code section 1771.1(a)].

Effective April 1, 2015, no contractor or subcontractor may be awarded a contract for public work on a public works project unless registered with the DIR pursuant to Labor Code section 1725.5.

This Project shall incorporate the required partnering elements for Partnering Level 1. Refer to Section 01 31 33 for more details.

Pursuant to San Francisco Administrative Code (SFAC) Section 6.25, "Clean Construction" is required for the performance of all work.

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items basis. Progressive payments will be made.

The Contract will be awarded to the lowest responsible responsive bidder.

A bid may be rejected if the City determines that any of the bid item prices are materially unbalanced to the

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800-800-8534

• Utilize SBE Bid services

• Utilize business resources

potential detriment of the City.

Bid discounts may be applied as per SFAC Chapter 14B. Subcontracting goal is 25% LBE. Call James Soncuya at 415-558-4080 for details. In accordance with SFAC Chapter 14B requirements, all bidders, except those who meet the exception noted below, shall submit documented good faith efforts with their bids and must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference. Refer to CMD Form 2B for more details. Exception: Bidders who demonstrate that their total LBE participation exceeds the above subcontracting goal by 35% will not be required to meet the good faith efforts requirements.

A pre-bid conference will be held on April 7, 2015 at 1:00 p.m. at the Mission Cultural Center For Latino Arts at 2868 Mission St, San Francisco, CA 94110

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. SFAC Sec. 6.22(A) requires all construction greater than \$25,000 to include performance and payment bonds for 100% of the contract award.

Class "B" license required to bid. In accordance with San Francisco Administrative Code Chapter 6, no bid is accepted and no contract in excess of \$400,000 is awarded by the City and County of San Francisco until such time as the Mayor or the Mayor's designee approves the contract for award, and the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Department of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with SFAC Chapter 12P, Minimum Compensation Ordinance.

This Project is subject to the requirements of the San Francisco Local Hiring Policy for Construction ("Policy") as set forth in Section 6.22(G) of the SFAC. Bidders are hereby advised that the requirements of the Policy will be incorporated as a material term of any contract awarded for the Project. Refer to Section 00 73 30 of the Project Manual for more information.

Bidders are hereby advised that the Contractor to whom the Contract is awarded must be certified by the Human Rights Commission as being in compliance with the Equal Benefits Provisions of Chapter 12B of the City's Administrative Code within two weeks after notification of award.

If a bidder objects on any ground to any bid specification or legal requirement imposed by this Advertisement for Bids, the bidder shall, no later than the 10th working day prior to the date of Bid opening, provide written notice to the Contract Administration Division, Department of Public Works, setting forth with specificity the grounds for the objection.

Right reserved to reject any or all bids and waive any minor irregularities

4/2/15 CNS-2733586# SMALL BUSINESS EXCHANGE



City and County of San Francisco Outreach Advertising April 2015 Board of Supervisors The Office of the Clerk of the Board seeks responses from firms that are qualified to provide all of the labor, equipment, and technical expertise needed to provide weekly, pre-scheduled, live, uninterrupted, radio broadcasts of the San Francisco Board of Supervisors meetings, in their entirety, on Tuesdays at 2:00 p.m. Please visit www.sfbos.org to view the Request for Qualifications or email Ambil.Bohannon.Jones@sfgov.org for more information. Mayor's Office of Housing and Community Development (MOHCD) *REVISED* Notice of Public Hearing and Availability of Draft 2015-2016 Action Plan, Including Preliminary Funding Recommendations

2015-2016 Action Fran, which includes preliminary The Draft 2015-2016 Action Plan, which includes preliminary funding recommendations for the CDBG, ESG, HOME and which recommendations will be available for public review and the available for public review and April 24, 2015 A

The Draft 2015-2016 Action Plan, which includes preliminary funding recommendations for the CDBG, ESG, HOME and HOPWA programs, will be available for public review and comment from *March 26, 2015 through April 24, 2015.* A transmitting to receive comments on the Draft 2015-2016 Action Plan is scheduled for *Tuesday, March 31, 2015 at 6:00 PM* at 1 South Van Ness Avenue, 2rd Floor Atrium Conference Room. For more information, please visit <u>www.sfmohcd.org</u> or call 415-701-5500. San Francisco Arts Commission Arts Commission Street Artists Program: Refund of Fees for Honorably Discharged Veterans. If you are an honorably discharged Veteran and a resident of California who participated in the Street Artists Program between January 1, 2009 and July 1, 2014, you may be entitled to a refund of your street artist fees paid to the Arts Commission org/ street_artists_program for more information about eligibility and instructions on how to file a refund claim. <u>Stay Connected To the City through SF311</u> Customer Sanvie Cometric in the singla schor for the Street Artist program for more information about eligibility and instructions on how to file a refund claim.

Stay Connected To the City through SF311 The SF311 Customer Service Center is the single stop for residents to get information on government services and report problems to the City and County of San Francisco. And residents to get information on government services and report problems to the City and County of San Francisco. And now, we have even more ways for you to stay connected to the City with our SF311 App lats you get information on City services and submit service requests on-the-go right from your smartphone. You can track your service requests through the app or through our new website, SF311 Explorer. SF311 Explorer not only lets you check the status of your own requests, it enables you to see what issues are being reported throughout all of San Francisco and what the City is doing to resolve them. Download the SF311 App from your smartphone's app store and visit the SF311 Explorer at explore311.sigov.org today! <u>Board of Supervisors Regularly Scheduled Board Meetings April 7 April 21 April 7 April 21 The Gity and County of San Francisco encourage public outreach. Articles are translated into several languages to provide better public access. The newspaper makes every effort to translate the articles of general interest correctly. No liability is assumed by the City and County of San Francisco or the newspapers for errors and omissions CNS#273107</u>

AUDIENCE PROFILE Small Business Exchange, Inc. DVBE DBF MBF 2% 11% WBE

Strong Bay Area economy

CNS#2733107

Continued from page 1

New-auto loans were particularly strong both in the Bay Area and statewide. Bay Area credit unions reported a 40.5 percent increase in newauto loans and California credit unions generated a 40.1 percent rise in new-auto loans. In Los Angeles County, new-auto loans were up 28.2 percent and in San Diego County, credit unions reported an 81.5 percent increase in new-auto loans.

Deposits at Bay Area credit unions totaled \$38.5 billion at the end of 2014, up 7 percent from 2013, while California credit unions held \$127.2 billion in deposits at the end of 2014, up 5.8 percent from the year before, the organization's survey determined. For this survey, the Bay Area consists of Santa Clara, Alameda, Contra Costa, San Mateo, San Francisco, Marin, Sonoma, Napa, Solano and Santa Cruz counties.

Credit unions in the Bay Area had 2.48 million members at the end of 2014, up 4.2 percent from

Candlestick Retail Center in San Francisco Opportunity to Perform

CP-02, CP-03, CP-04 - Demolition, Mass Grading, and Surcharge at the Candlestick Retail Center Project in San Francisco.

Lennar Urban is requesting qualified, interested construction firms to respond to a public request for proposals to perform Demolition, Mass Grading, & Surcharge For

Candlestick Retail Center Project

For more information, please visit: http://mission.sfgov.org/OCABidPublication/ BidDetail.aspx?K=9237

The Successor to the San Francisco Redevelopment Agency (SFRA) has established the 50% Small Business Enterprise (SBE) Participation goal for construction firms. Respondents are encouraged to check this website regularly for updates.

Pre-Bid Coordination Meeting and Job Walk: March 24, 2015 @ 10:00 AM Building 101

101 Horne Ave San Francisco, CA 94104 Proposals must be submitted by April 9, 2015 @ 2:00 PM (PST).

Candlestick Point in San Francisco Opportunity to Perform

A Design/Build Slope Stabilization Project at Candlestick Point in San Francisco. Lennar Urban is requesting qualified, interested construction firms to respond to a public request for proposals to perform: Arelious Walker Slope Stabilization Design/Build Project at Candlestick Point For more information, please visit: http://mission.sfgov.org/OCABidPublication/ BidDetail.aspx?K=9288 The Successor to the San Francisco Redevelopment Agency (SFRA) has established the 50% Small Business Enterprise (SBE) Participation goal for construction firms. Respondents are encouraged to check this website regularly for updates. Pre-Bid Coordination Meeting and Job Walk: April 7, 2015 2015 @ 10:00 AM **Building 101**

101 Horne Ave. San Francisco, Ca 94124 Proposals must be submitted by April 21, 2015 @ 2:00 PM (PST).

the year before, while California credit unions had 10.1 million members, up 3.4 percent.

The figures mean that while credit unions in the Bay Area accounted for 24 percent of credit union membership in California, the region's credit unions produced 31 percent of all the loans originated in the state by credit unions, and held 30 percent of the deposits, another measure of the economic punch that the Bay Area delivers.

"The tech industry is strong in the Bay Area and throughout California, professional and business service jobs are strong, other sectors are growing, which means that overall, this is a pretty nice recovery," Johnson said. "Credit unions were able to weather the recession pretty well; they came out with high capital levels, and they were able to lend a lot during the recovery.

Contact George Avalos at 408-859-5167. Follow him at Twitter.com/georgeavalos. Source: http://www.mercurynews.com

Fictitious Business Name

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363473-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363027-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363469-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363690-00	FICTITIOUS BUS STATEM File No. A-036	ENT	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363984-00
Fictitious Business Name(s):	Fictitious Business Name(s):	Fictitious Business Name(s):	Fictitious Business Name(s):	Fictitious Business Name	(.).	Fictitious Business Name(s):
Creative IQ Art Studio	NOISE	Promoting Tangible Progress Address	Romper Jompers Address	The Scent of Love Body Address	Oils & Fragrance	Kandi Love Entertainment Address
Address 3423 Balboa Street,	Address 3423 Balboa Street,	548 Market Street, #45173,	9 Fuente Avenue,	77 Van Ness Avenue, Su	ite 101.	1288 Columbus Avenue, Suite 155,
San Francisco, CA 94121	San Francisco, CA 94121	San Francisco, CA 94104-5401	San Francisco, CA 94132	San Francisco, CA 9410		San Francisco, CA 94133
Full Name of Registrant #1	Full Name of Registrant #1	Full Name of Registrant #1	Full Name of Registrant #1	Full Name of Registrant	#1	Full Name of Registrant #1
Suzanne P. Ferras	Daniel Brown	Douglas C. Griffin Address of Registrant #1	Marion Banks Address of Registrant #1	Damien Posey Address of Registrant #1		John F. Sonnikson II Address of Registrant #1
Address of Registrant #1	Address of Registrant #1 3405 Anza Street,	4133 Penniman Avenue,	9 Fuente Avenue,	833 Jamestown Avenue,		230 Norman Avenue,
2347 31st Avenue, San Francisco, CA 94116	San Francisco, CA 94121	Oakland, CA 94619	San Francisco, CA 94132	San Francisco, CA 9412		Concord, CA 94520
This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/1/2015	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 2/7/2015	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/1/2015	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/13/2015	This business is An Individual. The regis to transact business un business name(s) listed a	trant(s) commenced nder the fictitious	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/20/2015
Signed: Suzanne P. Ferras	Signed: Daniel Brown	Signed: Douglas C. Griffin	Signed: Marion Banks	Sig	ned: Damien Posey	Signed: John F. Sonnikson II
This statement was filed with the County Clerk of San Francisco County on 3/5/2015	This statement was filed with the County Clerk of San Francisco County on 2/11/2015	This statement was filed with the County Clerk of San Francisco County on 3/5/2015	This statement was filed with the County Clerk of San Francisco County on 3/13/2015 Clerk of San Francisco County on 3/13/2015			This statement was filed with the County
Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	use in this state of a fictitious business name	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious expires five years from th A new fictitious busine must be filed prior to this this statement does not of use in this state of a fictif in violation of the righ Federal, State or Commo	he date it was filed. Ass name statement s date. The filing of f itself authorize the tious business name t of another under	Clerk of San Francisco County on 3/30/2015 Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under
Filed: Guillermo Sandoval Deputy County Clerk 3/5/2015	Filed: Jennifer Wong Deputy County Clerk 2/11/2015	Filed: Guillermo Sandoval Deputy County Clerk 3/5/2015	Filed: Morgan Jaldon Deputy County Clerk 3/13/2015	Filed: Maribel Jaldon Deputy County Cl 3/13/2015	erk	Federal, State or Common Law Filed: Susanna Chin Deputy County Clerk
$\frac{3/12/2015 + 3/19/2015 + 3/26/2015 +}{4/2/2015}$	$\frac{3/12/2015 + 3/19/2015 + 3/26/2015 +}{\frac{4/2/2015}{2015}}$	$\frac{3/12/2015 + 3/19/2015 + 3/26/2015 +}{4/2/2015}$	3/19/2015 + 3/26/2015 + 4/2/2015 + 4/9/2015	$\frac{3/19/2015 + 3/26/201}{4/9/2015}$	15 + 4/2/2015 +	3/30/2015 $\frac{4/2}{2015} + \frac{4}{9}/2015 + \frac{4}{16}/2015 + \frac{4}{12}/2015$
FICTITIOUS BUSINESS NAME STATEMENT File No. A-0364040-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363076-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0363402-00				
Fictitious Business Name(s): Woodbridge Foundation Address	Fictitious Business Name(s): Bay Area Financial & Education Consultants	Fictitious Business Name(s): Mia Maturen, MFT Address	SF State stu	ident s	ucce	ss program
57 Vesta Street,	Address	459 Fulton Street, Suite 103	Continued from page 2			es and systems to help more stu-
San Francisco, CA 94124	2035 Judah Street, San Francisco, CA 94122	San Francisco, CA 94102 Full Name of Registrant #1	and were more engaged in acaden			and do so within four years. The
Full Name of Registrant #1	Full Name of Registrant #1	Mia Maturen	twice as likely to have a faculty m			ingent on the awardees submit-
Brendan Cadam Address of Registrant #1	Stephanie Ho	Address of Registrant #1	more advising and more frequently	- fammed and a	ward committe	
57 Vesta Street,	Address of Registrant #1	459 Fulton Street, Suite 103	groups with peers.	/ / a		
San Francisco, CA 94124	2035 Judah Street, San Francisco, CA 94122					e.
	San Francisco, CA 94122	San Francisco, CA 94102	Sophomore James Espinoza III	a political sci-	"The Metro p	program has created a more wel-
This business is conducted by An Individual. The registrant(s) commenced			Sophomore James Espinoza III, ence major, credits Metro for his	·	"The Metro p coming and equ	e. program has created a more wel- uitable environment for many of
to transact business under the fictitious	This business is conducted by		ence major, credits Metro for his	s success at SF	"The Metro p coming and equ our students, pa	e. program has created a more wel- uitable environment for many of aving the way for their academic
	An Individual. The registrant(s) commenced	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious	ence major, credits Metro for his State. Espinoza struggled in high now thriving academically and pla	s success at SF school but is s	"The Metro p coming and equ our students, pa ouccess," said Pre	e. program has created a more wel- uitable environment for many of aving the way for their academic esident Les Wong. "SF State's Met-
business name(s) listed above on 4/1/2015	An Individual. The registrant(s) commenced to transact business under the fictitious	This business is conducted by An Individual. The registrant(s) commenced	ence major, credits Metro for his State. Espinoza struggled in high	s success at SF school but is ns to become a	"The Metro p coming and equ our students, pa success," said Pre to program not c	e. program has created a more wel- uitable environment for many of aving the way for their academic esident Les Wong. "SF State's Met- only helps students graduate faster,
	An Individual. The registrant(s) commenced	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious	ence major, credits Metro for his State. Espinoza struggled in high now thriving academically and pla lawyer.	s success at SF i school but is ns to become a i o go to college,	"The Metro p coming and equ our students, pa- uccess," said Pre o program not c t changes their l nas recognized t	e. program has created a more wel- uitable environment for many of aving the way for their academic ssident Les Wong. "SF State's Met- only helps students graduate faster, lives. We are thrilled that the State
business name(s) listed above on 4/1/2015 Signed: Brendan Cadam	An Individual. The registrant(s) commenced to transact business under the fictitious	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 2/25/2015 Signed: Mia Maturen	ence major, credits Metro for his State. Espinoza struggled in high now thriving academically and pla lawyer. "Being the first in my family to nobody could prepare me for t	s success at SF school but is ns to become a p go to college, his experience.	"The Metro p coming and equ our students, pa uccess," said Pre to program not c t changes their l	e. program has created a more wel- uitable environment for many of aving the way for their academic ssident Les Wong. "SF State's Met- only helps students graduate faster, lives. We are thrilled that the State
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REACH **Diverse Audiences**

Sub-Bid Request Ad Public Legal Notices Job Listings

ADVERTISE

Out of 58 applicants for the state funding, 14 programs were selected to receive "Awards for Innovation in Higher Education." The one-time \$50

million allocation supports programs that modify

Source: http://news.sfsu.edu

Access to Capital

SMALL & MINORITY BUSINESS

Capital For San Diego Minority Businesses Matchmaking Event

For Minority Small Businesses:

San Diego Access to Capital April 8, 2015 (4-6pm) 345 15th St San Diego 921010

Nearest Parking Lot (14th St & K Street)

FREE EVENT

Key San Diego minority business organizations are collaborating with key banks and business funds to launch the city's largest Access to Capital program in San Diego history to address the lack of access to capital for minority businesses that has contributed to the widening racial wealth gap in San Diego. April 8 (4 to 6 pm) is first Access to Capital event for San Diego minority businesses. States Albert Clark, Chair of the San Diego County Hispanic Chamber of Commerce "the fuel to job creation for small businesses is capital. With minorities in San Diego accounting for over 84% of all poverty (adjusted for undocumented residents) and a rising racial wealth gap, a lack of access to capital has not allowed our businesses to create good paying jobs to battle these trends. But through this collaboration with financial institutions and other minority organizations, this Access to Capital program will address this issue through job creation".

A study released by the Federal Reserve Board showed that between 2010-2013 White Net $% \left({{{\rm{N}}_{{\rm{B}}}} \right)$

San Diego Household Net Worth (2010-2013):

(adjusted from Federal Reserve Board Study for San Diego)

White: \$168,440 Minority: \$16,350

Minorities Account for 84% of all San Diego Poverty SD Minority Businesses Account For Only 6% of Bank Loans

Worth rose +2% to \$142,000 while Net Worth for minorities for the same period decreased -17% to \$18,000. When adujusted for San Diego (with high home prices keeping 97% of all non home owner minority residents from ever owning a home) that figure jumps to: \$168,440 for White and \$16,350 for Minorities. Federal Reserve Board Chair Janet Yellen publicly stated that after the report was published that this trend is dangerous for America's economic future. States Chair of the National Latina Business Woman's Association-San Diego Ms. Remy Mimms "Without doubt this data released is far worse for Latinas and all women of color. Income inequality for Latina women is on the rise and needs to be addressed through small business job creation. Latinas are the fastest growing business sector and have done so with marginal access to capital. We look forward to this collaboration to bring accountability in providing access to capital for Latina and minority small businesses".

The Access to Capital Program will target San Diego based minority small businesses and provide direct access to key banks and community development financial institutions through a series of seminars and one on one appointments. The first seminar is scheduled for April 8, 2015 (4 to 6pm) at the office of the San Diego Minority Community Reinvestment Coalition 345 15th Street 92101. The participating minority organizations will work with the key banks to bring accountability for access to capital under the Community Reinvestment Act (CRA) to include publishing semi-annual reports on capital provided through this program and the number of jobs created.

"The construction industry is key to job creation in San Diego but Latino and minority construction companies have been left out due to a serious lack of access to capital to secure contracts. There is no doubt that with this program and collaboration with key financial institutions we can reverse this economic segregation. With adequate access to capital, minority construction companies will be to create good paying jobs for minorities in San Diego low moderate income neighborhoods that will battle rising poverty for our people" states Enrique Velez, Chair of the San Diego Minority Construction Coalition.

Source: San Diego Minority Construction Coalition

ICBA and Community Banks Kick Off Community Banking Month Community banks build better communities

The Independent Community Bankers of America[®] (ICBA) and the nation's more than 6,000 community banks will recognize ICBA Community Banking Month in April—a month dedicated to celebrating the longstanding tradition of local hometown community banking. Throughout the month, ICBA will encourage consumers, entrepreneurs, farmers and ranchers to learn more about community banks, their role in building stronger communities and the quality products and services that they provide—all with the relationship banking experience that customers can expect from a local financial institution.

"Community banks are instrumental in building better communities, as they continue to lend to local residents, entrepreneurs and agricultural enterprises—all of which keep America's rural, suburban and urban communities growing and thriving," said ICBA Chairman Jack Hartings, president and CEO of The Peoples Bank Co., Coldwater, Ohio. "Community banks exist to serve the needs of their customers and communities, many have been around for decades, and more than 2,500 have been in business for more than 100 years. This time-honored business of community banks is something to be proud of and celebrate. ICBA commends community banks for their continued support and advocacy of consumers and Main Street America." April is Community Banking Month.

Celebrate with us!

Community banks are relationship lenders that flourish when their customers and communities do the same. Taking care of customers and looking out for the best interest of local communities is the community banking business model. Across the nation, community banks operate 52,000 locations, employ 700,000 Americans and hold \$3.6 trillion in assets, \$2.9 trillion in deposits and \$2.4 trillion in loans to consumers, small businesses and the agricultural community.

"Community banks are one-of-a-kind, as are the customers, hometowns and Main Streets they serve on a daily basis. ICBA Community Banking Month gives us an opportunity to celebrate the unique and critical role they play in our local hometowns," said Hartings.

To highlight the unique and vital role that community banks serve in their communities, ICBA plans to highlight a community bank on its website each weekday in April. Each profile will showcase the unique traits, stories and characteristics inherent to community banks.

To find your local community bank, visit ICBA's Community Bank Locator at www.banklocally.org. To follow the conversation on ICBA Community Banking Month, follow the hashtag #BankLocally on Twitter.

About ICBA

The Independent Community Bankers of America[®], the nation's voice for more than 6,000 community banks of all sizes and charter types, is dedicated exclusively to representing the interests of the community banking industry and its membership through effective advocacy, best-in-class education and high-quality products and services.

Source: http://www.icba.org

McCarthy Makes News with Two Southern California Hospital Projects

Continued from page 3

Health. HOK Architects was the project architect and Jacobs Engineering Group Inc. served as the construction manager.

Hospital officials believe the new cardiovascular facility will be a "destination hospital" for cardiac care on the West Coast.

The seven-story, steel-framed tower encompasses 10 levels, including a basement, intermediate mechanical level and rooftop mechanical level. The exterior of the signature, curved tower utilizes brick, window curtain wall and cream-colored metal panel systems.

The building accommodates 59 beds on two ICU levels, 108 beds on three medical surgical levels, six state-of-the-art cardiovascular and two hybrid operating rooms, and three cardiac catheterization labs. A corridor connects the basement and ground levels to the existing hospital.

The first floor encompasses the lobby and shell space for the future build-out of a new emergency

department, which McCarthy is currently performing design-build services on with HOK. The second floor houses operating and pre-op rooms, the third and fourth floors accommodate ICU patient rooms and isolation rooms, and floors five through seven house surgery patient rooms. The lower floor houses sterilization rooms.

The new central energy plant is a cast-in-place concrete structure encompassing three levels, with two of the levels located below grade. It will provide air conditioning, heating, medical gas, steam, fuel storage, fresh-water holding, and emergency generators for the new cardiovascular facility and eventually the entire hospital campus.

"The building design incorporates numerous sustainable design principles and was developed with considerable input from physicians, nurses and clinical staff to ensure efficiencies that will foster exceptional care in a safe, comforting environment," said McCarthy Project Director Steve Van Dyke in a recent press release.

Source: http://california.construction.com

Working To Fix Higher Education's Diversity Problem



Continued from page 2

faculty because KPMG used the funding from their "Research and Opportunities in Auditing" course and used that funding to start the project, eliminating a source of grant funding for some faculty members.

"There was some skepticism, but to their credit, they stuck with it," he recalls.

Providing a Network of Support—and Success

Since then, the organization has helped nearly 1,250 doctoral candidates, many of whom have gone on to faculty positions. The organization has five minority doctoral students associations (DSAs) that support members who are pursuing doctoral degrees in accounting, finance, information systems, management and marketing. Members get access to a private website and the organization's conference, where students can network and meet faculty members. All expenses for PhD Project conferences are covered for eligible members. Lebron says that simply having access to other students and faculty members to discuss the challenges she faced was invaluable.

"You have to prove yourself in a different way from other students. The PhD Project provided me with mentoring behind the scenes," she says. And the outcomes are impressive. The minority doctoral completion rate for students in the PhD project is 90%, while the average overall U.S. doctoral program completion rate is just 70%.

From the beginning, the initiative had a number of sponsors in addition to the KPMG Foundation, including Citi and Association To Advance Collegiate Schools Of Business (AACSB International). Today, dozens of corporations, foundations, colleges and universities support the \$2.3 million organization.

While Dawkins didn't participate as a student he was nearing graduation when the initiative was launching—he says his continued involvement in the organization has shown him what a difference it makes in the lives of the students. Today, he goes to the conferences and represents the University of Georgia, recruiting PhD candidates.

"We still have a long way to go, but I'm afraid to even imagine where we would be if the PhD Project had not come along and moved the needle in terms of diversity in the front of the classroom," he says.

Source: http://www.fastcompany.com

Government 2020: Imagining the Future

Continued from page 1

apps, telemedicine, remote monitoring and ingestible sensors generate rich data streams. Bioinformatics and analytics allow for personalized risk assessments and tailor-made medicine. Breakthroughs in robotics, 3D printing and stem-cell research make surgical procedures safer and improve outcomes. Health-care systems shift their focus to wellness and prevention.

Human services: Human services are customized, data-driven and technology-infused. Governments tap community assets and peer-to-peer support programs to augment service delivery. Behavioral psychology and economics play a larger role in designing interventions, while outcome-oriented social-innovation financing helps scale the programs that work. Mobile technology, sensors and wearable devices enable remote monitoring. A new breed of caseworker-intrapreneur brings fresh ideas and innovation to human-services organizations. Outcome-based funding moves beyond fringe status thanks to advances in measurement and data analytics.

Law enforcement and justice: 2020 sees innovative new methods and technologies to protect public safety and rehabilitate offenders. Mobile computing and electronic monitoring enable virtual incarceration. Gamified mobile interfaces deliver job training, community connections and rehabilitation services. Data analytics ensure that interventions are tailored to offenders' profiles. As crime becomes more sophisticated, so does policing: Drones act as eyes in the sky, while officers on the ground use wearable computing employing facial recognition software and predictive video.

Transportation: Transportation is as much about bits and bytes as the physical infrastructure on which we walk, bike, drive and ride. Sensor-powered dynamic pricing, mobile-enabled collaborative transport models such as ridesharing, and social transport apps all help tackle traffic congestion. Tremendous advances in connected and driverless-vehicle technology put the first fleets of autonomous or semi-autonomous vehicles on the roadways. Sustainable transport options such as electrically powered cars, trucks and bikes become widespread. The skyways see greater drone use for civilian and commercial purposes.

To be sure, not all these trends will actually come to pass. And for those that do, their adoption will undoubtedly be very uneven across local, state and federal levels of government. Nevertheless, having a picture of what the future could hold, what lies within the realm of the possible, is critical to creating a better government and better future. To quote Wayne Gretsky: "A great hockey player plays where the puck is going to be."

To explore these and other trends impacting the future of government, visit Deloitte's Gov2020 site.

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Source: http://www.governing.com